



SHASHI THAROOR, Ph.D.  
*Chairman*

September 29, 2008

Meenu Chopra  
Director  
iCONGO (Indian Confederation of NGOs)  
184 Belvedere Park, DLF Phase 3  
Gurgaon, Haryana 122002

Dear Meenu:

It is with pleasure that I submit this letter of recommendation on behalf of Mallika Dutt for consideration for the Global Indian Karmaveer Puraskar - National Award for Social Justice & Citizen Action 2008. I am deeply familiar with Mallika's visionary and cutting-edge leadership in the field of human rights and social issues. As founder and executive director of Breakthrough - an innovative, high impact human rights group - Mallika consistently advances values of dignity and equality through new media and popular culture.

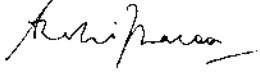
During my tenure at the United Nations as Undersecretary General and in other capacities, I routinely interacted with many non-profit leaders from diverse fields. Mallika's vision for building bridges across the world's two largest democracies, India and the United States, is inspiring. As is her commitment to engaging diverse constituencies in dialogue about pressing social concerns.

Mallika's has considerable expertise in the field of human rights and foreign affairs, and an exceptional ability to build novel and crosscutting partnerships. Her extraordinary talents are evidenced by initiatives in both the U.S. and India. She builds public-private partnerships with local community groups as well as media moguls like STAR TV. Breakthrough's most recent campaign addressing homelessness and stigma faced by women living with HIV/AIDS was created pro-bono by Ogilvy, and disseminated for free by a multitude of TV and radio channels. It reached a staggering 35 million people in India alone, as local government agencies and thousands of groups throughout the world utilized the campaign as an education and awareness-generating tool.

Mallika's accomplishments have been widely acknowledged. She is the recipient of several awards both individually and through Breakthrough's accomplishments, most notably in recognition of creative and effective programming by media and advertising field, government agencies, and peer organizations. Of particular pride to the Board is the recognition of Mallika's leadership at the 2006 Clinton Global Initiative, where President Clinton cited Breakthrough's cutting-edge education efforts in the areas of U.S. immigration policy at the opening plenary.

In our rapidly changing world, we need new voices and perspectives to create change through a commitment to social issues. Please accept this letter in support of iCONGO's nomination of Mallika Dutt for the Global Indian Karmaveer Puraskaar - National Award for Social Justice & Citizen Action 2008, in recognition of her vision and work on social issues.

Sincerely,

A handwritten signature in black ink, appearing to read 'Shashi Tharoor', with a long horizontal flourish extending to the right.

Shashi Tharoor